Norwich Steiner School

Mission statement: Ensure clear lines of leadership & accountability

Name of group & FUNCTION	MEMBERS & RESPONSIBILITIES	PURPOSE - REMIT	MEETINGS
Trustees GOVERNANCE	Ann Swain – Chair & Safeguarding Rachel Hales - Minutes Roy Allen - Quality of education Niki King – Schools statute Lucy Parker – Finance Jessamine Glister – Finance & Publicity Andy Duncan – SEN, Health & Safety	 To ensure effective governance through: Holding management team to account Overview 'health' of school functions Long term planning Reviewing policies Overview of support team functions (ie teaching and service groups) 	Approximately once per half term Minutes to MT and available for display
Management team MANAGEMENT	 Sandie Tolhurst – Chair (Premises, Finance, Personnel, H&S) Jacqui Armour (Lead DSL) Sarah Higgins (Teaching quality, lower school) Sarah Brocklehurst (teaching quality, upper school) Debora Walker (Kindergarten) Michael Higgins (DSL & teaching quality) 	 To ensure effective management through: Effective reporting to the trustees Holding members of the group responsible and accountable for all functions for which they are mandated Holding teaching and non teaching staff to account Ensuring staff are aware of policies and are guided in their consistent use and implementation of such Ensuring that where problems are identified, a process is set in place to rectify them, regardless of whether they relate to personnel issues including teaching quality, parent concerns, health & safety or child protection. Make decisions on the viability or not, of proposals made by staff or parents. Responsibility for ensuring development and improvement plan is being reviewed and implemented 	Once a week Minutes sent to trustees only
Faculty group PEDAGOGICAL EXCELLENCE	All staff Teaching, administrative, ancillary and support staff	 To work towards pedagogical excellence through: Participating in Child and Class studies Engaging in other studies relevant to Steiner-Waldorf pedagogy 	Weekly during term time Thursdays from 4-

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		 Engaging in teaching discussions Discussing and working to resolve general matters arising that relate to the day-to-day management and support of the children, including behaviour, use of the premises, individual children or logistical and practical issues. Sharing in the planning of school festivals and events Receiving and engaging with any safeguarding, health & safety and SEND training or updates 	6pm Minutes handwritten in faculty note pad and available in staff room
Upper school	All staff who work with upper	To work towards teaching excellence through:	Mondays
team	school teaching, support or administration	 Sharing & discussing pupils' work from upper school classes, in order to track and evaluate progress 	3.45-5.15pm
TEACHING PRACTICE		 Discussing individual pupils and developing Individual development plans and ideas for differentiating work where needed Planning trips of pedagogical importance Discussing general issues relating to assessments, timetabling, facilities & qualification 	Upper school minutes taken and kept in notepad available in staffroom
Lower school team	All staff who work with lower school teaching, support or administration	 To work towards teaching excellence through: Sharing & discussing pupils' work from lower school classes, in order to track and evaluate progress 	Mondays 3.45-5.15pm
TEACHING PRACTICE		 Planning support for main lessons & peer working Discussing individual pupils and developing Individual development plans and ideas for differentiating work where needed Planning trips of pedagogical importance Discussing general issues relating to assessments, timetabling, facilities 	Lower school minutes taken and kept in notepad available in staffroom
Kindergarten team	Debora Walker Andrew Hayward-Rutter Jacqui Armour	 To work towards teaching excellence through: Discussing the needs of groups and individual pupils, planning differentiation and developing IDPs where needed 	After session briefing daily. Weekly review meeting on Fridays.
TEACHING PRACTICE	(Naomi Pratt, Class 1 teacher)	 Discussing and planning for joint teaching, sharing good practice Cross pollination of ideas 	Twice termly supervision meeting

		Maintaining a Year Plan overview	
Safeguarding team SAFEGUARDING	Jacqui Armour (DSL) Michael Higgins (Alternate DSL) (Ann Swain, Trustee for Safeguarding)	 To ensure effective safeguarding through: Discussing any current safeguarding issues, monitoring progress and planning actions Discussing any new information (e.g. from the NSCB or the NSPCC) or changes to legislation and planning any actions arising Reviewing and discussing staff training needs Discussing and planning support for parents (e.g. online safety presentations, email briefings on topical issues) 	DSPs meet weekly on Friday afternoons and extra according to need Lead DSP meets Safeguarding Trustee regularly Minutes confidential
Services team FINANCE PREMISES HEALTH & SAFETY ADMIN PERSONNEL	According to the particular service, different combinations of: Sandie Tolhurst Liz Cooker Carol Ainsworth Trevor Thorley Jacqui Armour Suzy Raw	 To ensure excellence in non-teaching services in support of the school through: Ensuring finances are well managed; Ensuring the building is kept clean, safe and well-presented Ensuring good communication lines with parents, staff and pupils Preparing well all the aspects of school administration that ensure the school runs well: e.g. timetabling Appropriate process development and implementation for human resources matters (e.g. contracts, appraisals) Ensuring health & safety issues are regularly reviewed 	Regular, as needed Minutes only taken if needed Actions emailed as appropriate